

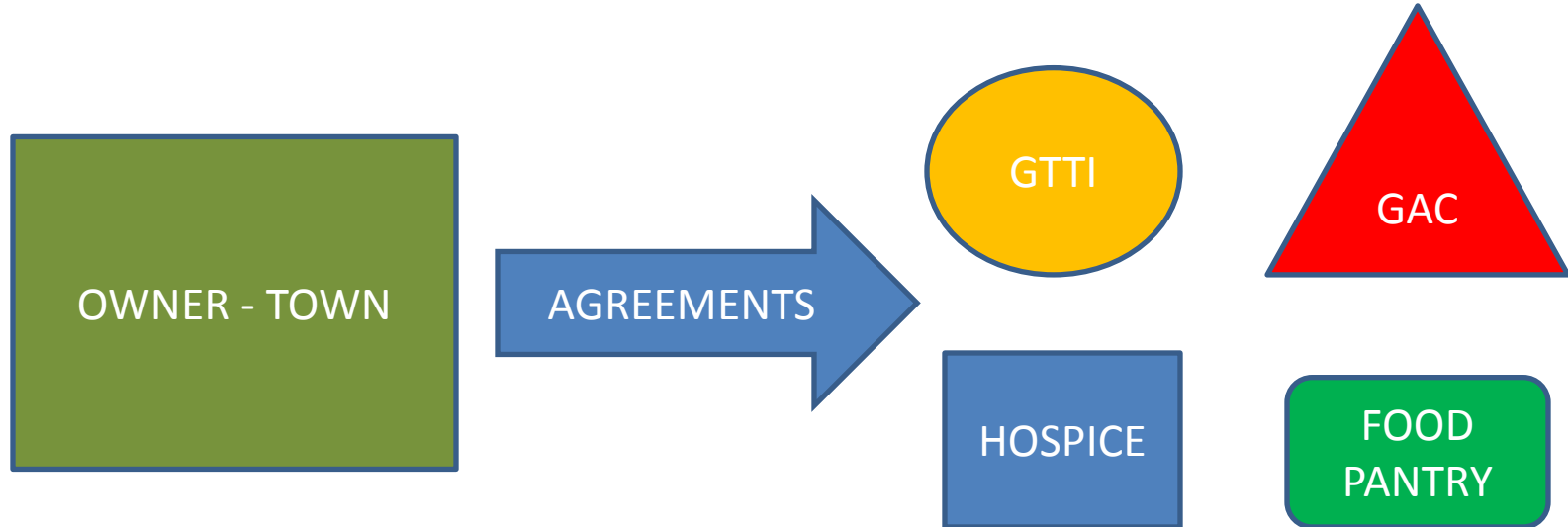
# Sutton Community/Creative Hub Operating Budget & Business Case



Wednesday, December 11<sup>th</sup> 2013



# Management/Governance Model: Association of Community Centers (AOCC)

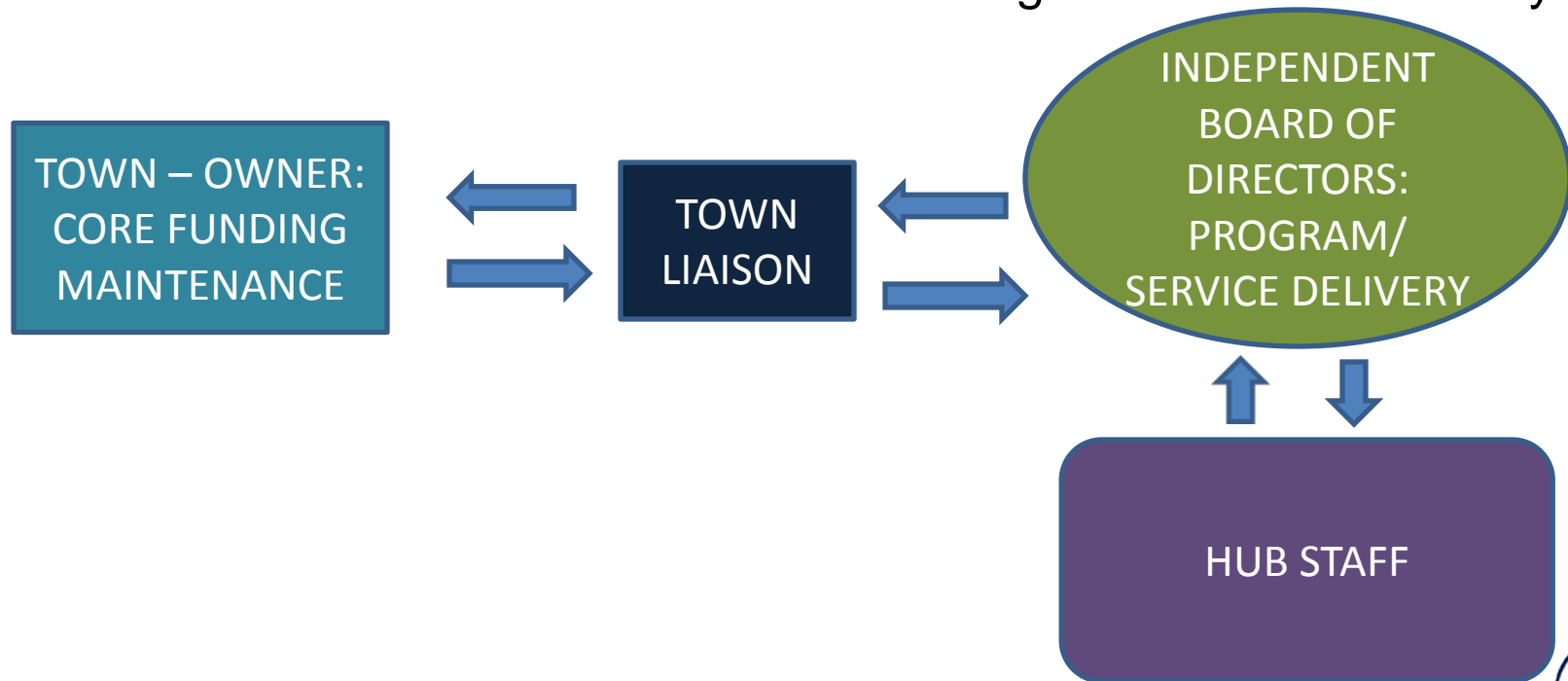


# Management/Governance Model: Association of Community Centers (AOCC)

## KEY RESPONSIBILITIES:

TOWN: Owner, maintenance, funding

TENANTS AND STAFF:  
Program & service delivery



# YEAR 1: Statement of Revenues & Expenses

## Budget Preparation:

- Examined comparable Town facilities
- Reviewed budgets of similar hubs in York Region & Toronto
- Consulted internal and external resources
- Developed conservative revenue projections



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# YEAR 1: Statements of Revenues & Expenses

- Levels of subsidization for Town owned and operated facilities range from 30%-80%
- Year 1-2 operating budget for the Sutton Hub ranges from 18%-23%, well below the average



# YEAR 1: Statements of Revenues & Expenses

- Year 1 Revenues: \$ 463,480.00
- Year 1 Expenses: \$ 563,382.00
- Excess of expenses over revenue: \$99,902.00

Reasons for excess include:

- Property Taxes
- Building Reserve Fund
- Staffing Costs



# Revenue Tools & Program Opportunities

- Rent: hot desk and hub space for non profit charitable organizations; shared meeting, program and studio space
- Commercial Community Kitchen
  - Food Related Programs
  - Education and Training
  - Off-hour rentals for local chefs and catering businesses
- Events and Seminars
- Community Workshop, Lunch and Learns, etc.
- Business Supports such as Virtual Office Space
- Fundraising Initiatives



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# Revenue Tools & Program Opportunities

- Arts & Culture Programming
- Child-minding
- Community Gardens
- Health, Wellness, & Nutrition Programs
- Festivals and Events (e.g., Ice Fishing, Outdoor Movie Nights, Concerts, Craft Shows, Pop-up Markets, etc.)
- Outdoor Education Programs
- Corporate Partnerships/Donations



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# Funding

This project is eligible for numerous grant opportunities since the shared space/collective impact model is increasingly favoured by provincial and regional funders.

- Ontario Trillium Foundation
- York Region
- United Way York Region
- Heritage Canada
- Healing Foundation
- Local Health Integration Network
- TD Friends of the Environment
- Ministry of Health and Long Term Care
- South Lake Community Futures Dev. Corp.
- Etc.



# Successful Grant Applications & Donations To Date

- York Region-Community Investment Strategy \$70K
- Hospice Georgina has obtained a donation of commercial kitchen equipment