

Business
for sustainable growth

Community
living in Georgina

TOWN OF GEORGINA

2013 Budget - Draft

Special Council Meeting
Tuesday, February 26, 2013



CAO – Strategic Overview

- **Budget preparation methodology**
- **Desired outcomes for today**



Treasurer's Overview of Budget Presentation

- **Information presentation in binders**

- Departmental Summary**

- Capital Projects**

- New Initiatives**

- Operating Budget Detail**

- Vehicle & Equipment Replacement Schedules**



Treasurer's Overview of Budget Presentation

- **New “minor capital” sheets**
- **# Permanent Full-time Staff**
- **Departmental Budget Summaries – Prior Year re-stated to distribute 2012 provisions for salaries**



Treasurer's Overview

Salary and Benefits

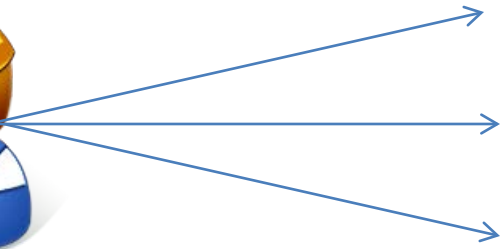
2012 Base	\$20,132,130
Add Firefighter Arbitration Award	331,420
Add Firefighter 3-6-9 Increases	30,000
Add CUPE settlement and non-union	320,830
Add Mechanic's Garage	181,160
Increase in Benefit Rates (OMERS, Hlth,Dental)	136,910
Other Adjustments	72,950
2013 Base	\$21,205,400
Add proposed new staff in 2013	677,670
Proposed 2013 Budget – Salary & Benefits	\$21,883,070



Treasurer's Overview

Staff Re-alignments

Conceptual Example

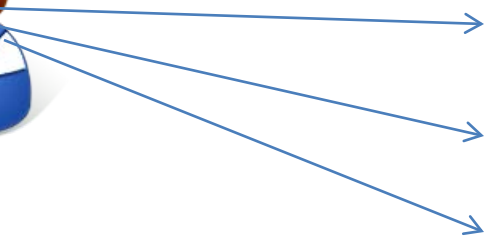


2012 \$150

Park \$50

Pool \$50

Arena \$50



2013 \$150

Park \$25

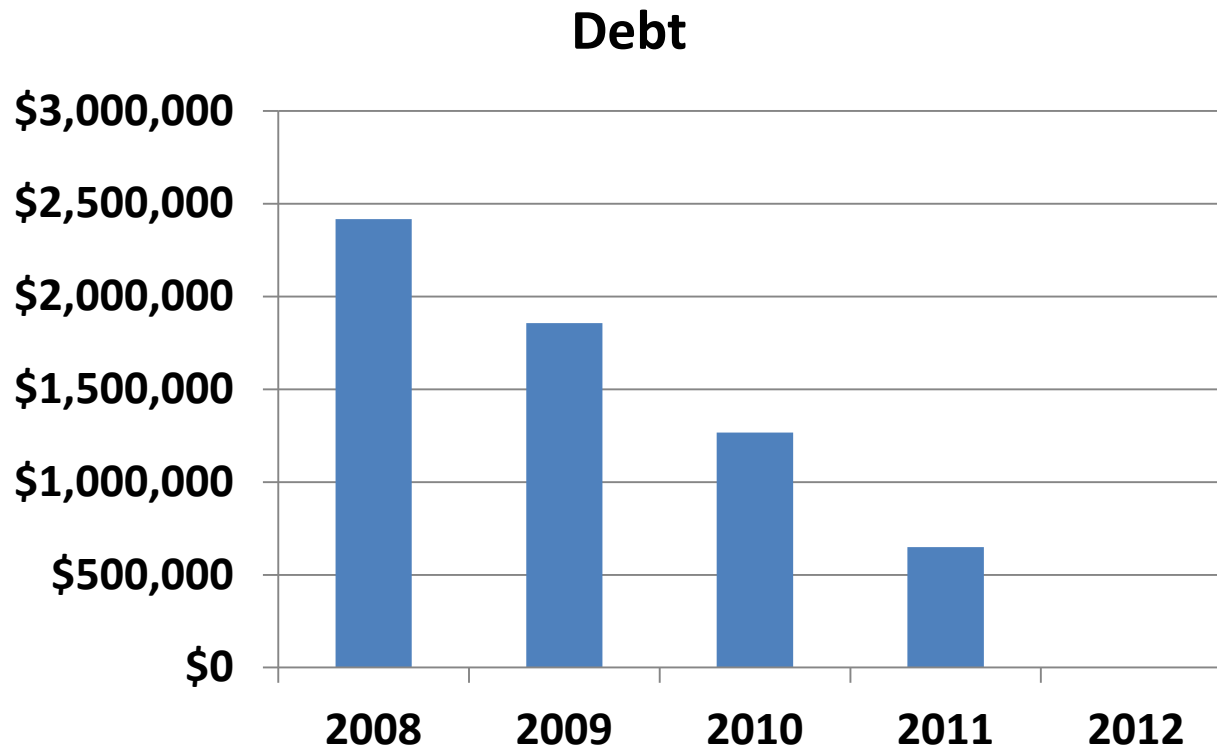
Pool \$125

Arena \$0

Treasurer's Overview

Debt

- **No tax levy supported debt**

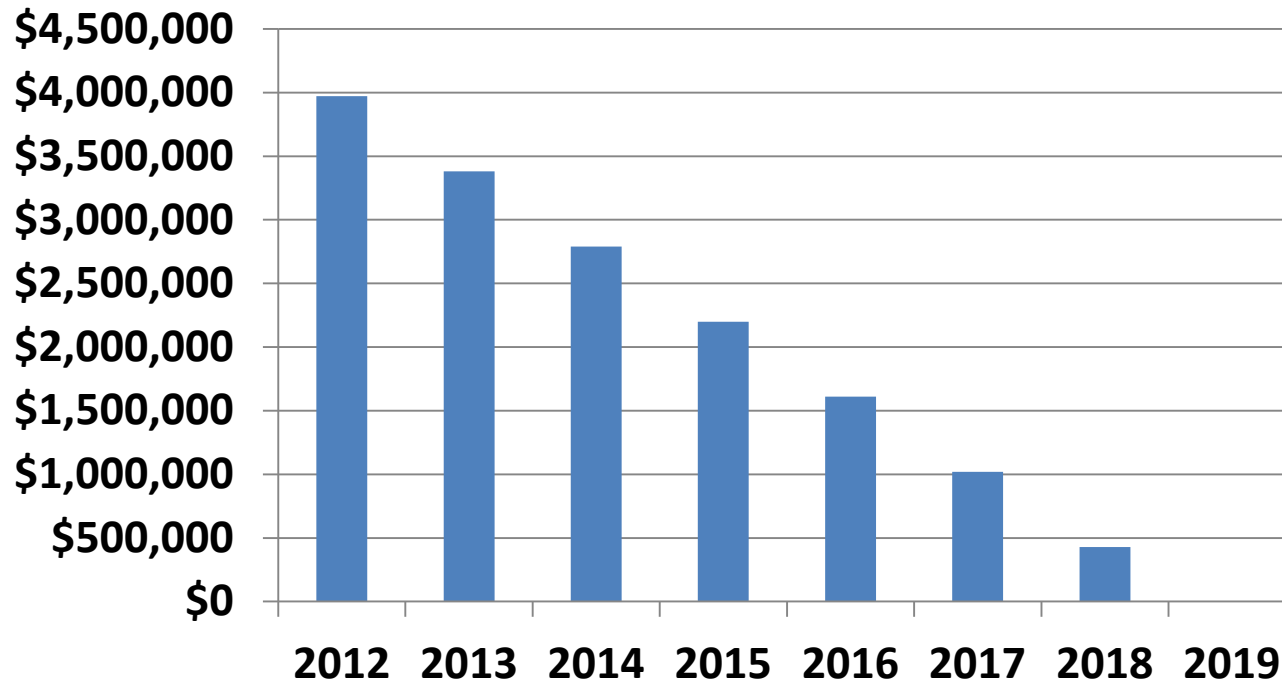


Treasurer's Overview

Internal Borrowings

Unfunded capital - future tax levy burden

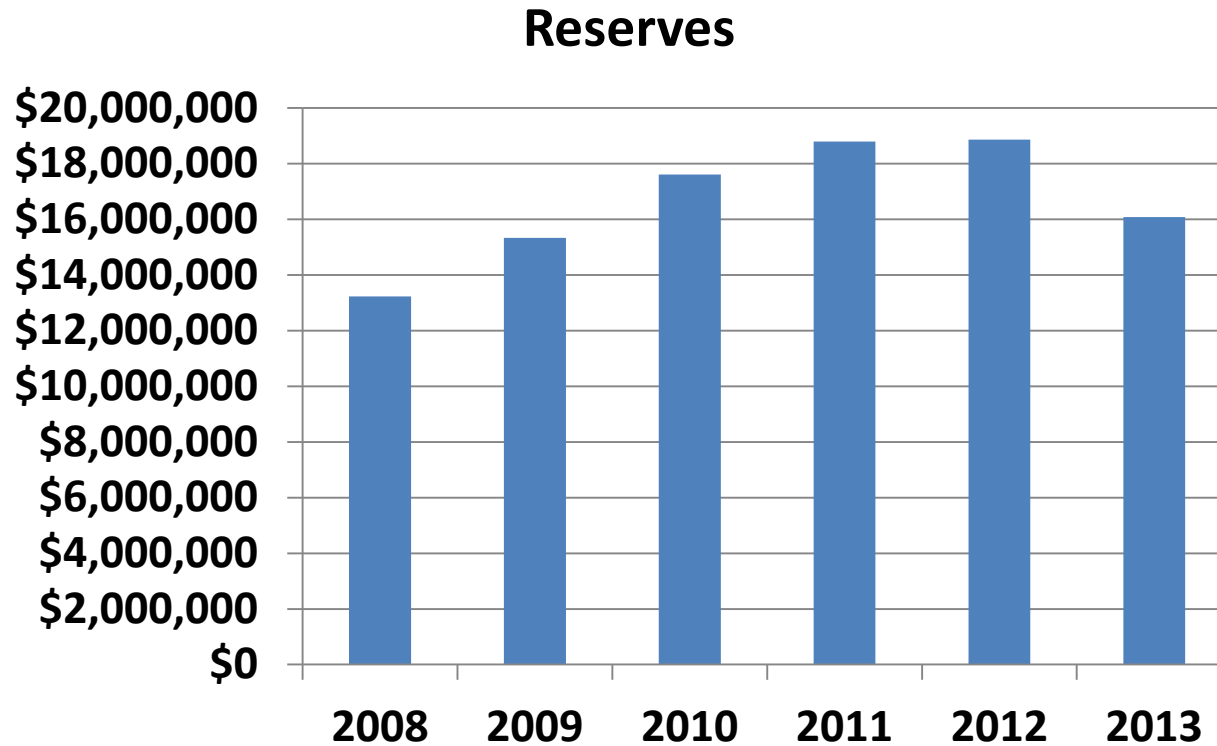
Internal Borrowings



Treasurer's Overview

Reserves (1)

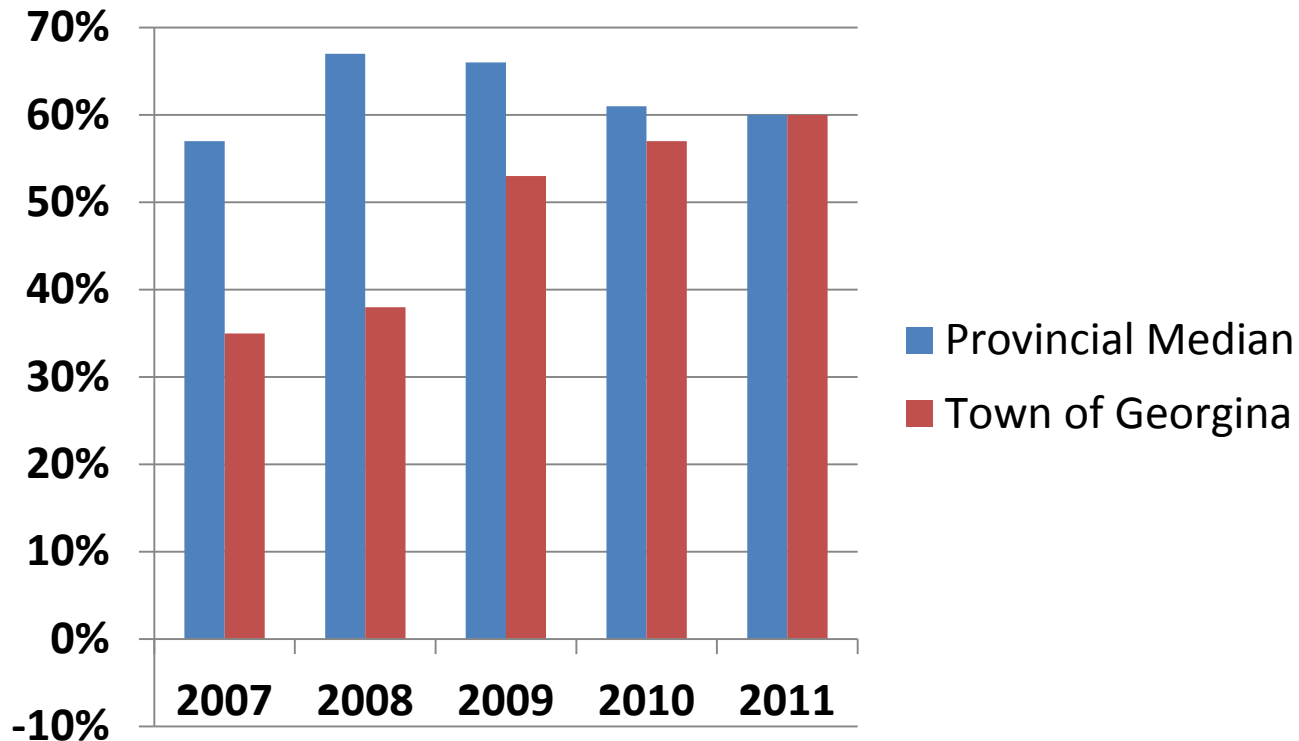
Reserves have increased



Treasurer's Overview

Reserves (2)

Reserves as a % of Operating Expenses



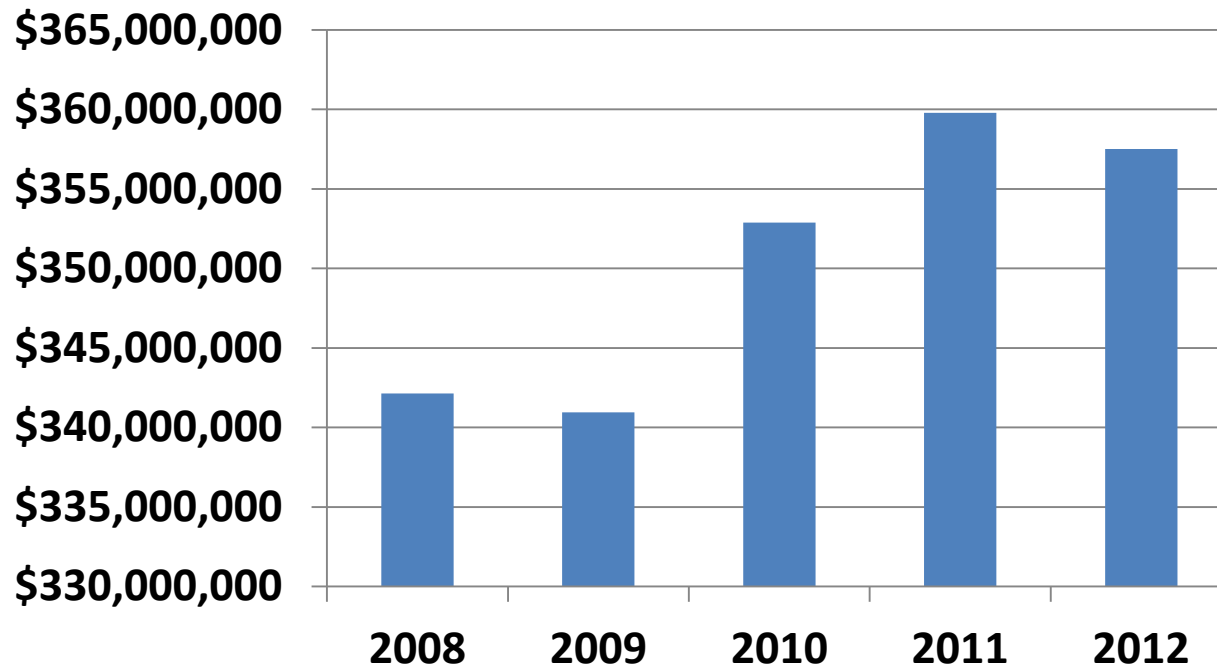
Note: 2011 is the most recent available information re. Provincial Median

Treasurer's Overview

Tangible Capital Assets

Almost \$360 million invested in Assets

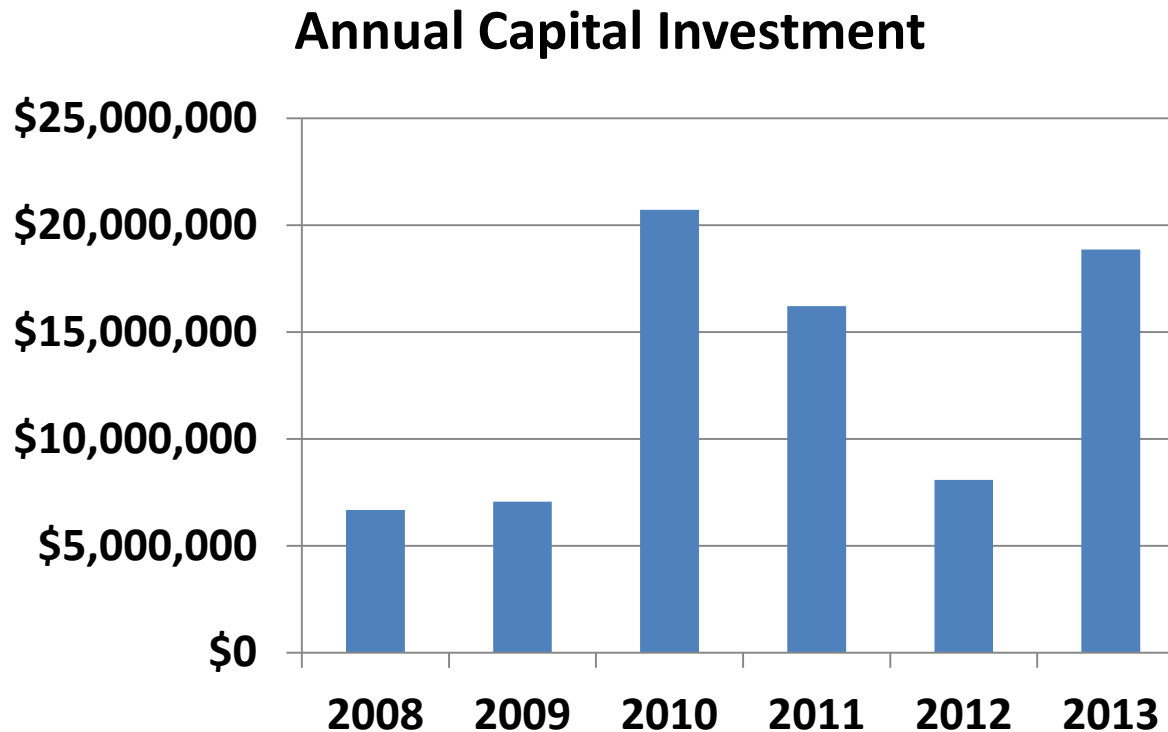
Tangible Capital Assets



Treasurer's Brief Overview

Annual Capital Investment

Capital is invested to maintain and rehabilitate existing assets and build new assets



Treasurer's Overview

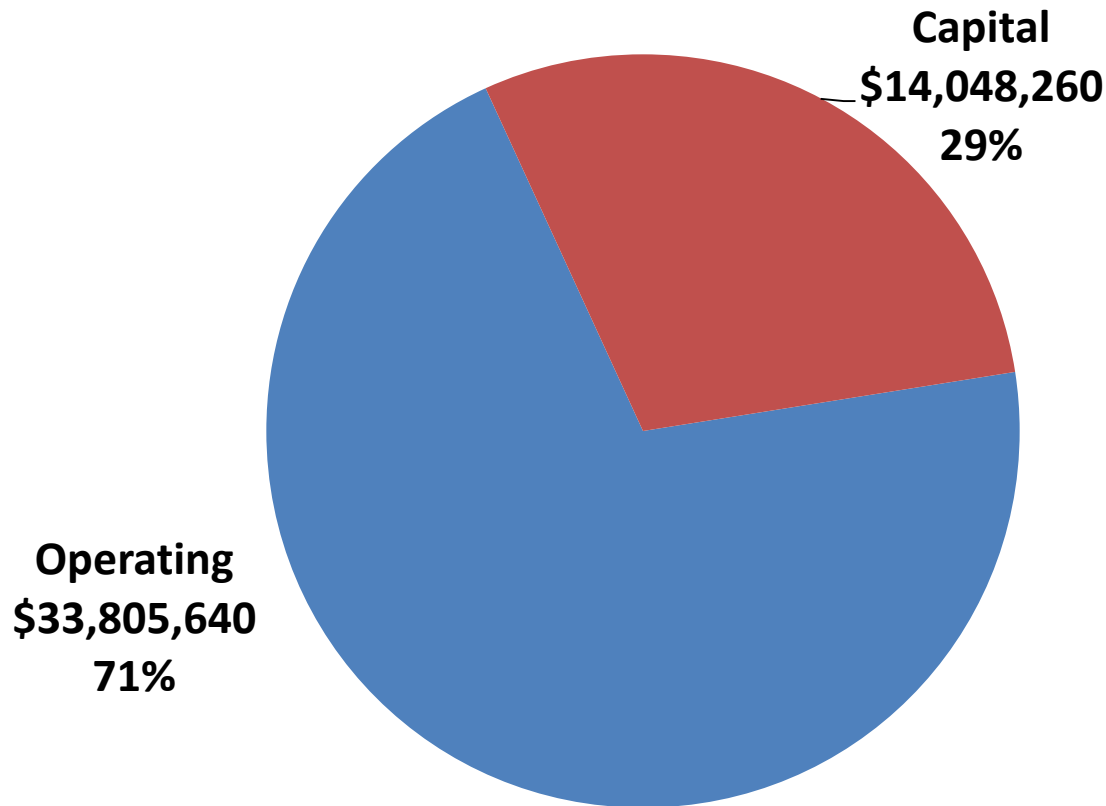
Challenge!!

- **Our existing capital assets are depreciating at a rate of about \$10.4 million per year**
 - **Initial asset investment value vs replacement value!**
 - **Staff will look toward a future study of facility replacement values and funding needs**
 - **Seeking \$2 million funding for former Sutton Public School – Grant opportunities? Debt? Internal borrowings?**
-



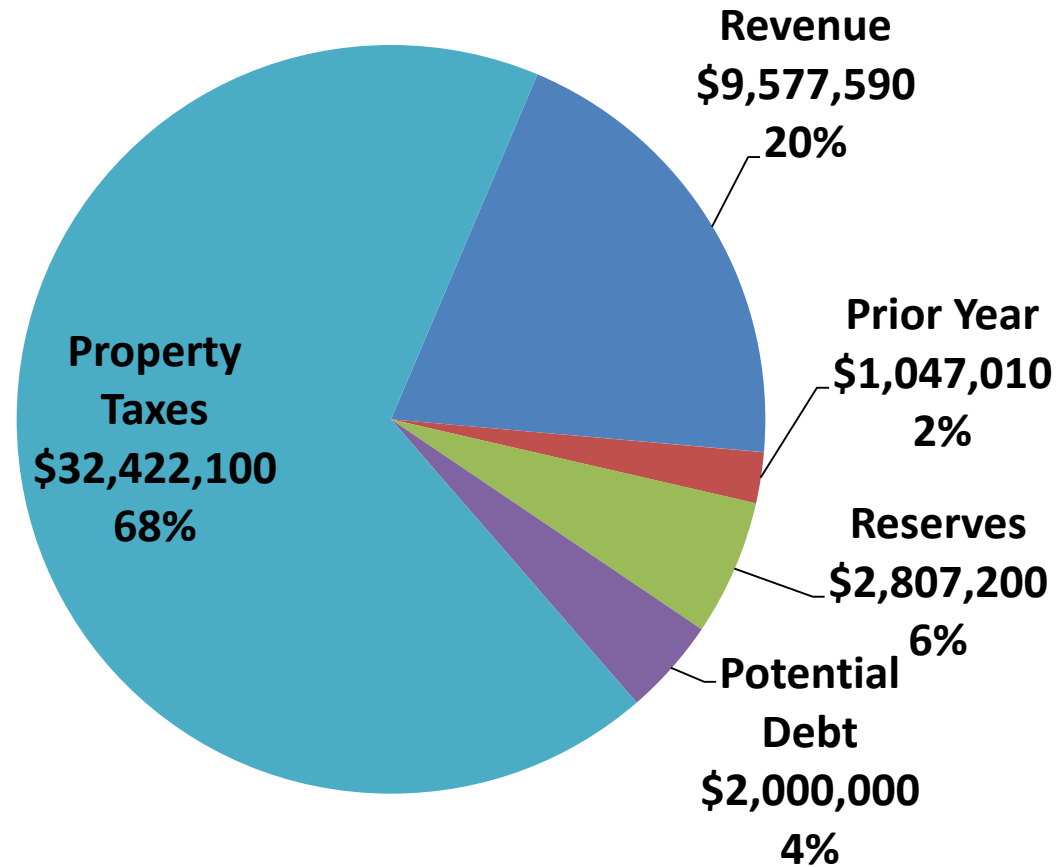
Proposed Budget - 2013

Total Expenditures \$47,853,700

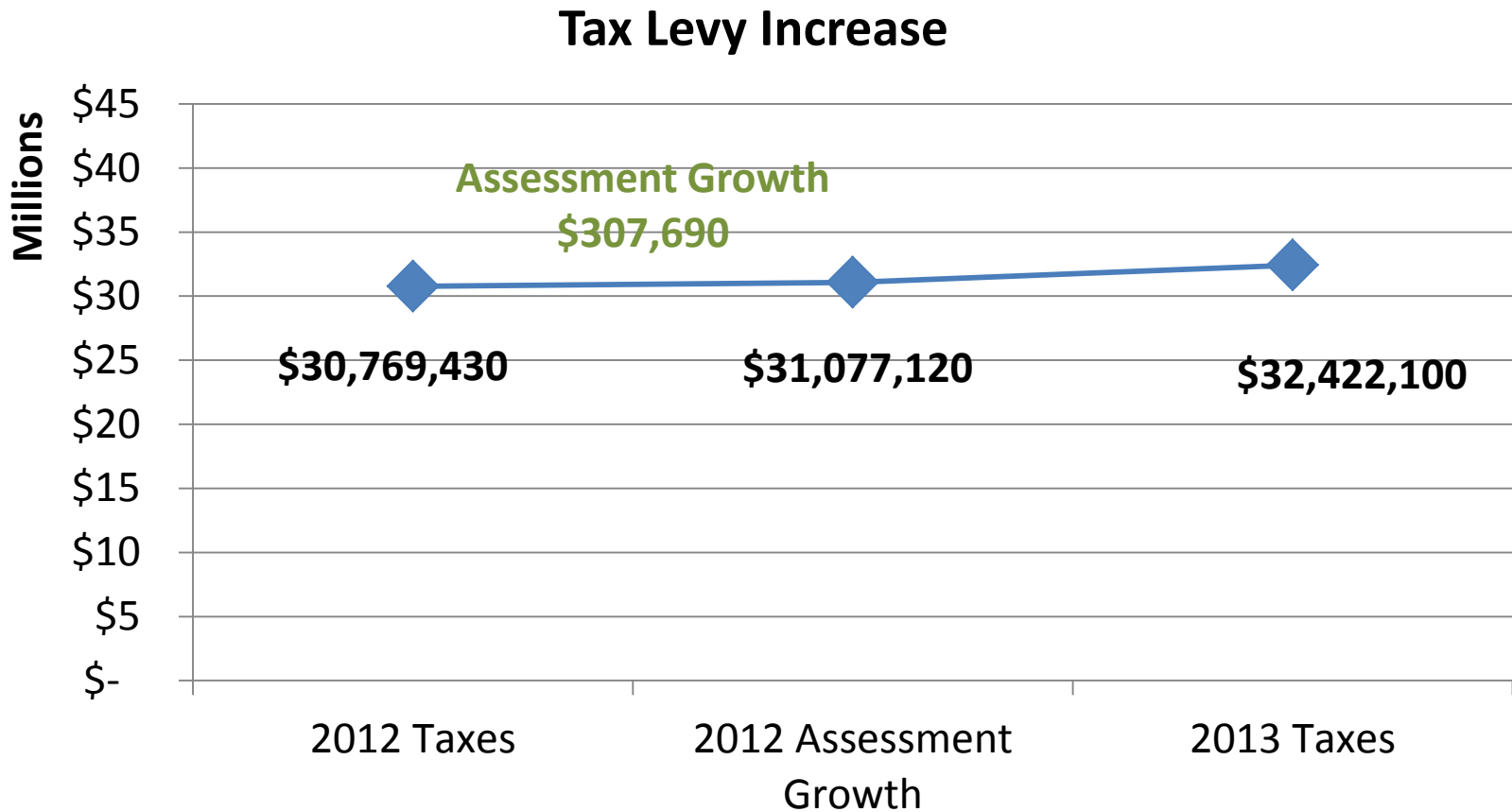


Proposed Budget – 2013

Total Funding \$47,853,900



2013 Budget Summary – Tax Impact



2013 Budget Summary – Tax Impact

Town of Georgina Share of Taxes	\$	% Increase
2012 Property Taxes After Growth	31,077,120	
2013 Property Taxes – Proposed	32,422,100	
Total Increase in Tax Levy	1,344,980	4.3%

Total Property Taxes - Residential	% Share	% Increase	Tax Levy Impact
Town of Georgina	47%	4.3%	2.0%
Region of York	36%	1.9%	0.7%
School Boards	17%	0.0%	0.0%
Overall Impact to the Taxpayer	100%		2.7%

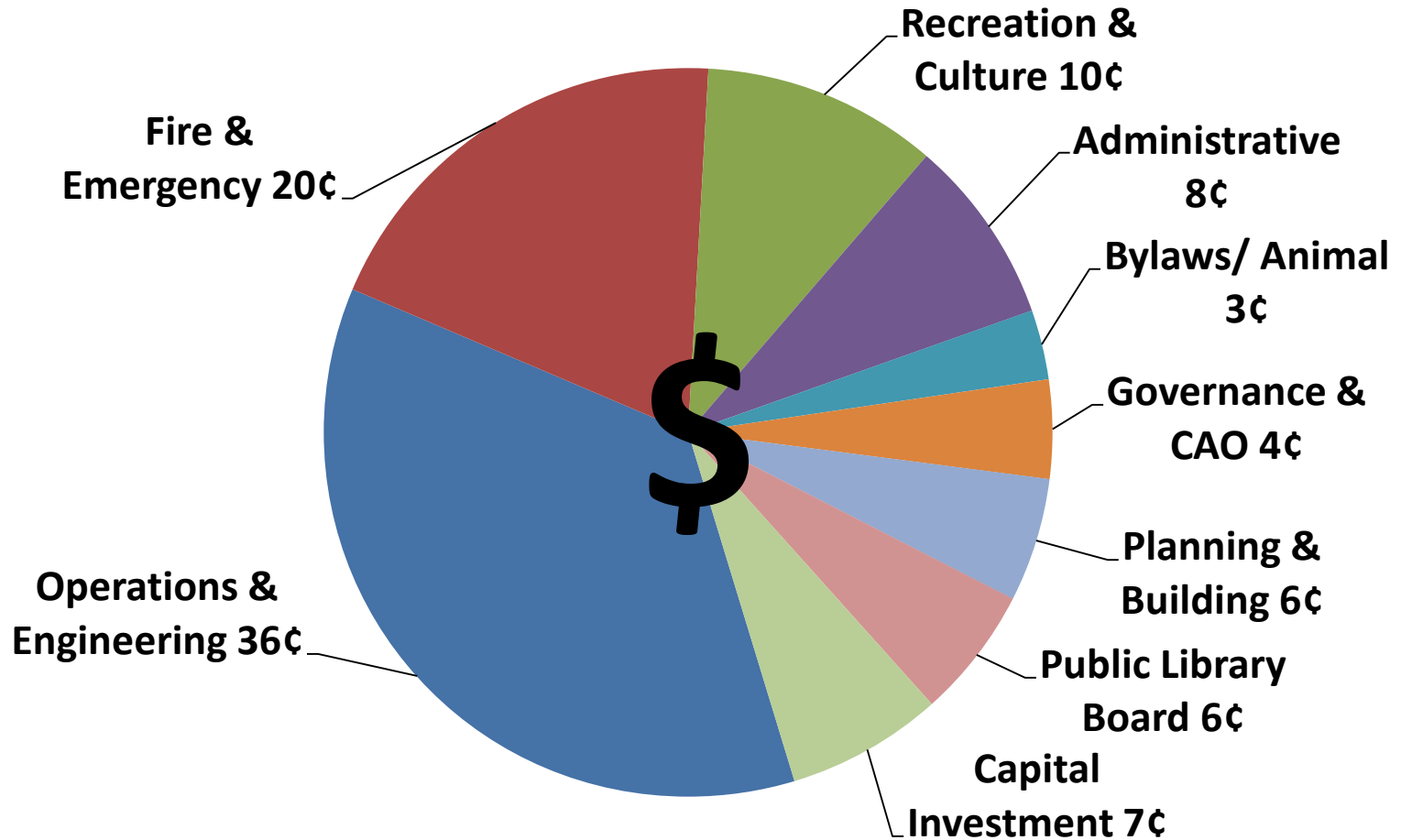


2013 Budget Summary – Tax Impact

Average Home in Georgina	Property Taxes – 2012	Property Taxes - 2013	Increase 2013 \$	Increase 2013 %
Current Value Assessment = \$270,000				
Total Property Taxes	\$3,444.93	\$3,537.94	\$93.01	2.7%



Property Tax Spending \$1



Office of the CAO

CAO & Communications

CAO:

- **Customer Service Strategy**

Communications:

- **Current staffing**
- **Graphic designer**
- **Office equipment and furniture**
- **Branding/signage strategy**
- **Website – Front End**



Office of the CAO

Human Resources

- **Compensation review and benefit review**
- **Improved security, efficiency and reduction of risk of confidential disclosure through equipment purchase (Staff ID cards and multi-function unit)**
- **Integrated Accessibility Standards Regulations (AODA) training requirements for all staff**
- **Resource challenges towards new initiatives until new efficiencies are achieved**



Office of the Mayor & Council

- **No major changes from prior year budget**
- **Minor adjustments and inflationary impacts**
- **Proposed increase for professional development**



Planning and Building

Planning

- **Planning /Development Applications – increase in Keswick in 2013**
- **Official Plan Review Study – required by the Planning Act**
- **New Sutton / Jackson’s Point Secondary Plan – resolution of outstanding OMB appeal**



Planning and Building

Building

- **Building Services Review Report – implement improvements to services**
- **Septic Maintenance Inspection Program Implementation**
- **New Ontario Building Code in effect on Jan 1/14 – increased energy efficiency & water conservation measures**
- **Building By-law and Permit Fees Review**



Planning and Building

Economic Development

- **Full-time Business Retention and Expansion Co-ordinator Position**
- **Community Improvement Plan(s) Preparation and Implementation**
- **Broadband Gap Analysis**
- **Community Building Grants**
 - **School Bursaries**



Public Library

Strategic Priorities 2013

- **Accessible entry to Pefferlaw Branch**
- **Minor increase to staff hours to fill service gaps (students, Sundays, special events)**
- **Keswick Branch renovation**
 - ✓ **Improved customer service – children’s area**
 - ✓ **e-Services office space**
 - ✓ **Enhanced quiet area**



Administrative Services

Infrastructure Investments

- **Enterprise Resource Planning (ERP) software**
- **Acquisition of broadband infrastructure**
- **York Telecomm Network – fibre (see also operating budget implications)**
- **Lifecycle replacement of IT assets**
- **Website – Back-end**



Administrative Services

Revenues

- **Increased interest revenue on investments**
- **Decreased revenue for late property taxes**

Administrative Services

Expenditures

- **No change in budgeted insurance premiums**
- **Contracted Services for folding, stuffing and posting of billings and notices**
- **Reduce fleet for corporate vehicle**
- **York Telecomm Network Expansion (one-time contracted services and fibre access fees) – (see also initial Capital Investment)**

Administrative Services

Staffing

- **Budget Co-ordinator**
- **Senior Buyer**
- **IT Support (eliminate co-op student)**
- **Seasonal Municipal Law Enforcement Officer**

Reserves

- **Eliminate capital contribution \$50k**
- **New \$20k for lifecycle replacement of Animal Shelter**



Recreation & Culture

2012 Successes:

- **Overall Revenue met budget expectations**
 - **Approximately \$265,000 more revenue over 2011**
- **Sutton Skateboard Park**
- **No Smoking By-Law**
- **Municipal Cultural Plan**
- **Multi-Year Accessibility Plan**



Recreation & Culture

2013 focus:

- Cultural Plan implementation
- Marketing strategies
- Facility Needs Assessment
- Trails Master Plan
- Volunteer appreciation review
- Policy & procedure review
- Programs & events review and implementation of New Initiatives
- Revenue generating initiatives



Fire and Emergency

- **Maintaining of a minimum staffing level of 3 firefighters/apparatus**
- **Enhance response times**
- **Rural water supplies**
- **Maintaining Infrastructure**
- **Improved customer service**
- **Equipment replacement (lifecycle)**



Operations & Engineering

2012 Plan vs Results

Capital investments in Roads/Public Works

- **Road Surface Treatment & Bridge Evaluations: Completed**
 - Morton Rd, Ravenshoe Rd, Station Rd, Metro Rd, North St: Completed
 - **Maskinonge Pedestrian Bridge – EA :Completed**
 - **Glenwoods Avenue Box Culvert: Completed**
 - **Arena repairs and facility maintenance major renovation to Ice Palace: Completed.**
 - **Community Hall repairs: Evaluation of Halls completed**
 - **Facilities replacement (lifecycle) Started not completed:**
- Total 2012 Capital Completed= approx. 4,132K**



Operations & Engineering

Operations efficiencies

- **7 new positions**
 - **2 Mechanics, 1 HVAC Technician, 3 Supervisors hired:**
Utilities Co-ordinator not hired
 - **Actual savings of a combined \$219k in the Parks, Ice Palace, Sutton Arena, and Civic Centre from 2011 to 2012.**
 - **Absorbs costs of building maintenance staff: Only started in June with Supervisors: Mechanics in January.**
 - **Leased both Gen Sports & 2400 sq. ft. Ice Palace Annex to Rogers.**
-



Operations & Engineering

2013 Capital Plan

Public Works

- **Asset Management Plan**
- **Bridge rehabilitations and culverts**
- **Mc Cowan road Structural repairs and resurfacing**
- **Start of the French Drain Program(Keswick)**
- **Annual Surface treatment**
- **Major equipment replacements**
- **Country Mile Lane and Catering Road repairs**

Operations & Engineering

2013 Capital Plan

Arenas

- **Installation of monitoring system that will allow for proactive monitoring, operating efficiencies and safeties at Ice Palace, Sutton Arena, Pefferlaw Ice Pad. Expandable to the Civic Centre, Old Sutton P.S., The ROC already online**
 - **Major repair required at the Ice Palace cooling system**
 - **New Energy Initiatives at the Ice Rinks to reduce operating cost**
 - **New ice cleaner technology**
-



Operations & Engineering

2013 Capital Plan

Parks and Pool

- **ROC: Enhanced snow gun technology for milder weather. Modification of existing equipment**
 - **ROC: Installation of shade structures**
 - **ROC: Full-time employee operations strategy for 2014**
 - **Pool: New Dry-O-Tron System for efficient operations and proper pool environment**
 - **Parks: Waterfront Pay & Display and parking lot upgrades**
 - **Parks and Waterworks expansion facility**
 - **Sedore Property Acquisition**
-



Operations & Engineering

2013 Capital Plan

Civic Centre

- **Civic Centre short-term upgrades**
- **Customer service area enhancements**
- **Replacement of flooring in high-risk areas**
- **Completion of Asbestos abatement**

Hall Strategy

- **Completion of Egypt Hall**
- **Completion of Hall Capital & recommendations/
strategy**



Operations & Engineering

2013 Capital Plan

Engineering

- **Completion of the 2013 engineering report, and partial implementation for 2013.**

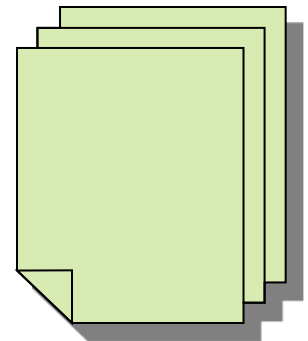
Operations & Engineering Operations Plan “notables”

- **Continuation of proposed 3% savings in the Facilities and Parks**
- **Full implementation of new schedules for arenas and pool**
- **Completion of GPS pilot test: for operating efficiencies and opportunities**
- **Pilot test for street light LED**
- **Full implementation of Mechanics Garage, with new opportunities evaluated**
- **Jackson Point Plan for 2014 along with leasing of property**



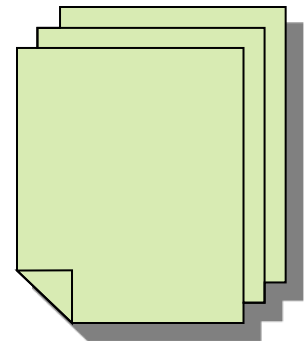
Non-Program Budgets

- **Includes those budgets that are not directly related to a departmental program:**
 - Contingency provisions for forthcoming labour negotiations**
 - Provisions for legal and insurance contingencies**
 - Federal Gas Tax revenues allocated to reserves**



Non-Program Budgets

- Includes those budgets not directly related to a departmental program:
 - Property tax adjustments and supplemental property tax revenues
 - Georgina Mobility Transit \$50 thousand
 - Health Care Council



Next Meetings – 2013 Budget

Special Council – Public is welcome to attend

**Council's Budget Deliberations to continue on
February 27, 2013, if required**

**Monday, March 25 at 7:00 p.m.
Proposed Budget Adoption**

Council Chambers – Georgina Civic Centre

